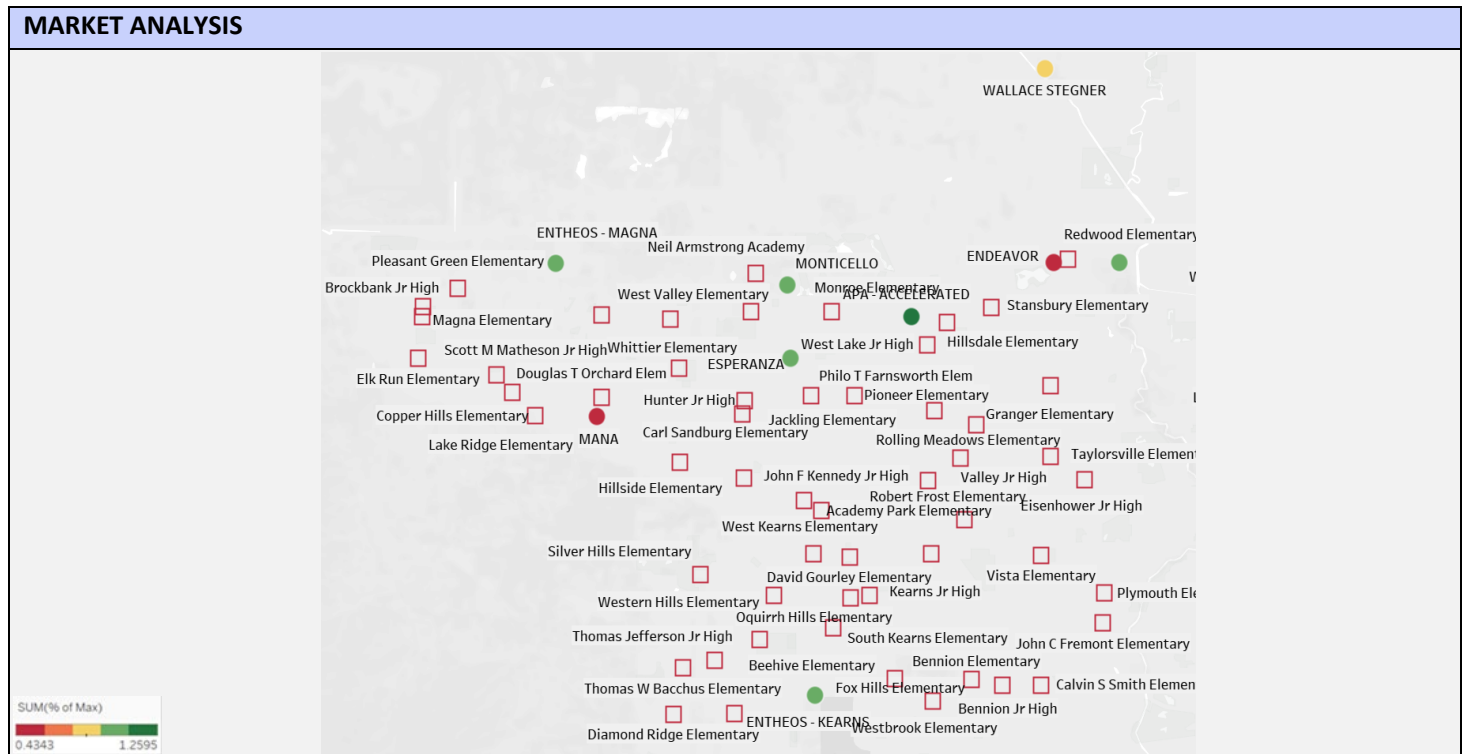
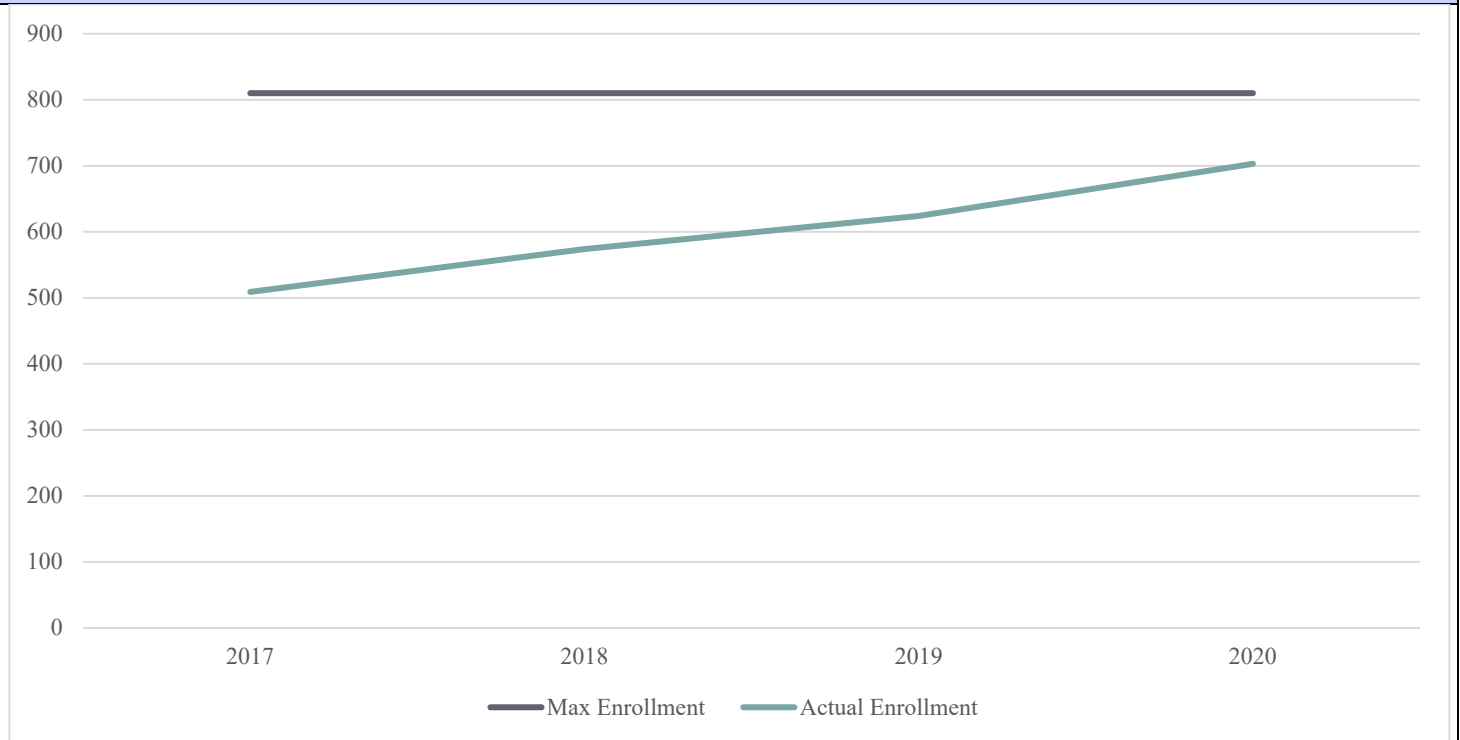


PROPOSED REPLICATION			
Wallace Stegner Academy			
PROPOSED LOCATION	PROPOSED GRADES SERVED	PROPOSED ENROLLMENT	PROPOSED LEA ENROLLMENT MAX
Granite School District	K-8	810	1620
MISSION & FOCUS			
<p>Wallace Stegner Academy's primary purpose is to serve the specific needs of students who are at risk of academic failure. These students are often economically disadvantaged, language minority, and multicultural students that lack opportunities to take advantage of better public education options.</p> <p>WSA strives to foster a community of active learners through academic rigor and citizenship by providing an opportunity for at-risk students to close the achievement gap and achieve academic excellence through: academic rigor; direct instruction; data-driven instruction; ability-based mathematics, language arts, and reading classes; positive learning environments; and character development.</p>			



- Kearns has an estimated population of 35,731. Taylorsville City has an estimated population of 60,192. 8.9% of the population of Kearns are under the age of 5 (~1787). While 8.6% of the population in Taylorsville City are under the age of 5 (~5177).
- There are 18 public schools currently serving K-8 students in Kearns. There are 8 public schools currently serving K-8 students in Taylorsville City. WSA's current school tends to perform significantly better than the schools in the proposed areas.
- Also outperforms the surrounding charter schools.
- The ideal location for WSA's replication school would be the Kearns/Taylorsville area, though they also list Magna and West Valley. The cities of Magna and West Valley share similar student demographics.
- Current campus is not full (107 under max or 87% of max enrollment).

CURRENT NETWORK ENROLLMENT TREND OVER TIME



FEDERAL AND STATE LAW, REGULATIONS, AND RULE

- No known compliance issues.
- Application was submitted to district: On October 31, 2019 to Kathy Goodfellow (secretary).

OPERATED SUCCESSFULLY FOR 3+YEARS MEETING TERMS OF CHARTER AGREEMENT

- WSA, while relatively new (opened August 2016) has shown higher performance than their neighboring schools and is committed to fulfilling their mission and vision as outlined in their charter agreement.
- Current campus has had sufficient enrollment (though below max) each year despite being located in an area with fewer school-aged children than the proposed target area and no surrounding residential neighborhoods.
- WSA is meeting 1/6 contractual goals.

ADMINISTRATIVE AND STAFF CAPACITY

- Appears to have adequate staff and capacity for an additional campus.

IN GOOD STANDING WITH SCSB

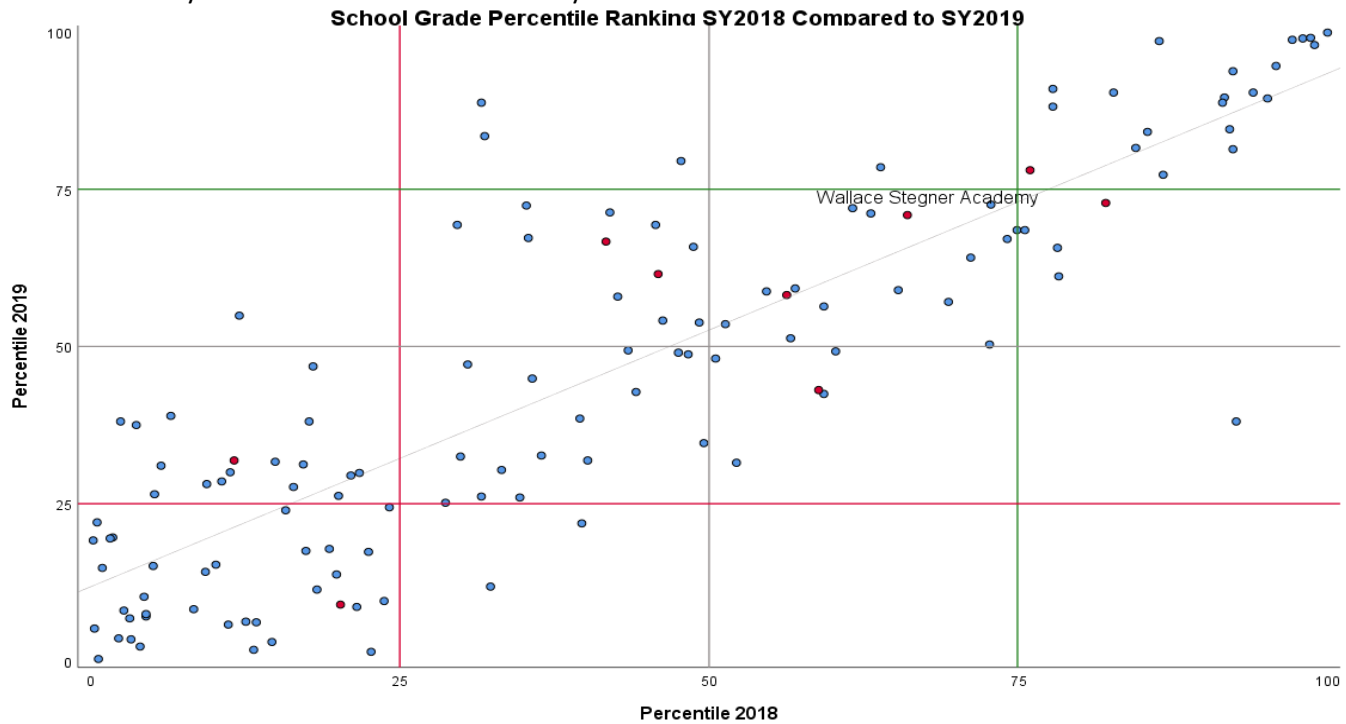
- Application was on time and in the correct format.
- Had two Research and Reviews related to administration and health/safety/welfare of students. Both have been resolved.
- Comprehensive review will be done in SY22.

CHARTER TRUST LAND COUNCIL

USBE Staff report that plan has been turned in. Website is out of compliance but is not a major concern, as USBE Staff are working with multiple schools to remediate this deficiency.

PERFORMING AT OR ABOVE ACADEMIC GOALS, OR AT/ABOVE SURROUNDING SCHOOLS

- Has 6 contractual goals with the SCSB. Of those, 1 is met (17%), 2 are not met, and 3 have no data.
- Although performance is typical, growth is commendable at this LEA. Overall score places the school in the upper third quartile of all schools.
- Below is a comparison of performance on state accountability over the last two years. Each circle is a charter school authorized by the SCSB. WSA's data for both years is identified.



REVIEW OF EDUCATIONAL SERVICES, ASSESSMENT, AND CURRICULUM

- WSA seeks to serve the specific needs of students who are at-risk of academic failure and has data to show higher than expected growth among most student groups. The model is not innovative but focuses on best practices for an at-risk population.
- Contracts with Academica West for administrative services.

GOVERNING BOARD CAPACITY

- SCSB does not have current concerns with the WSA board.
 - The entire founding board is still involved with the school as either employees, or board members.
 - WSA appears to generally be following the Open and Public Meetings Act requirements.
 - Has met every month from July to October 2019.
- The Wallace Stegner Board approved their replication application Oct 5, 2019.

FINANCIAL VIABILITY**Wallace Stegner Academy**

Wallace Stegner Academy (WSA) met all the financial and enrollment metrics outlined in CSAF. No financial or enrollment concerns were noted. WSA started FY20 with \$598K of Net Assets without donor restrictions. WSA's financial position demonstrates long-term financial viability.

Financial Metric	Standard	2017	2018	2019
Enrollment Count	Increasing	509	574	624
Enrollment Risks	None	None identified	None identified	None identified
Total Margin	Positive	8.31%	6.60%	2.84%
Unrestricted Days Cash on Hand	Above 30 days	39	87	86
Additional Cash restricted for Investments or Debt Service	Positive	N/A	N/A	N/A
Annual Cash-Flow	Positive	(\$70,094)	\$515,568	\$250,322
Current Ratio	Above 1	1.42	2.53	3.38
Debt-Asset Ratio	Below 1	0.98	0.95	0.94
Audit Findings	None	None	None	None

SCSB STAFF RECOMMENDATION

Staff recommends only replicating charters that are high performing in all areas.